NEWBERRY COUNTRY ACTION PLAN 2025-2030







In one of Oregon's hidden gems—Newberry Country—a bold movement is underway to preserve, protect, and expand the livability, resilience, and quality of life for residents and visitors alike. We welcome your input and participation in helping solidify the momentum that reflects this extraordinary community."

~ Geoff Wullschlager, City Manager, City of La Pine

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THE NEWBERRY COUNTRY ACTION PLAN

Building a Bright Future for Newberry Country

A Place Like No Other. Anyone who has spent any time in Newberry Country, Oregon knows what a special place it is. From dramatic landscapes to diverse communities, this region encompassing South Deschutes and North Klamath counties—is a unique blend of both rural and resort living, small town happenings and big ticket events. And from Newberry Volcanic National Monument to Mount Bachelor, few places can top Newberry's spectacular "back yard."

A Region of Growth and Change. At the same time, Newberry Country's population is growing faster than the rest of Oregon—nearly 25 percent in South Deschutes County between 2020 and 2023. New housing and improved urban services are making the City of La Pine one of the state's fastest growing cities, while Sunriver Resort is developing industrial space to attract new businesses and investment. This translates into family-wage jobs and greater prosperity, but also traffic, congestion, and increasing demand for services.

Big Challenges—and Bigger Opportunities. Newberry Country also faces some big challenges: inadequate roads and infrastructure, stresses on the natural environment, continued gaps in health care and education, unhoused community members, and a growing threat of wildfire. This means preserving Newberry's sense of place and cherished lifestyles will not be easy. Fortunately, for every challenge there's always an opportunity to do better. That's where Newberry Regional Partnership comes in.

Our Plan for a Brighter Future. Based on extensive community engagement, the Newberry Country Action Plan 2025-2030 addresses seven major goals, outlining 27 specific strategies for a better Newberry. An effort of true collaboration, this plan will be led by citizen Action

> Teams over the next five years, with the support and participation of Lead Partners drawn from local government, businesses, nonprofit organizations, and individual community members.

Be Part of Newberry Country's Future. Together, implementing Newberry Country's action plan may be one of the most important things we ever do—helping shape change to benefit our region and all its people. The Newberry Regional Partnership invites you to become a partner in this community-led effort to build a bright future for Newberry Country. Visit us online, download the full Action Plan, and learn how you can be part of our vision.

Please read on to learn more about our plan...



OUR CHALLENGES & OPPORTUNITIES

Newberry Residents Explore the Region's Future

An In-Depth Community Conversation. In 2023, Newberry Regional Partnership (NRP) and its partners engaged Newberry Country residents in an in-depth conversation about the future of the region. This dialogue included the communities of Sunriver, Three Rivers, La Pine, surrounding unincorporated and rural areas of South Deschutes County, and a portion of North Klamath County.

Exploring Resident Satisfaction and Concerns. Through a public survey, civic engagement sessions and focus groups, more than 1,500 residents explored a range of discussion topics, such as public safety, economic development, education, and community health. While participants expressed a generally high degree of satisfaction with life in Newberry Country, the survey also revealed a number of major concerns, including wildfire and the impacts of climate change, affordable housing, health care access, public transportation, and more.

Impacts of Growth and Change. Underlying much of residents' concern was the region's continued population growth and how it could impact Newberry's diverse lifestyles. Many residents said growth was negatively affecting the area's natural resources and access to outdoor recreation, and that it had led to traffic congestion and higher housing costs. They also expressed a desire for stronger growth controls to prevent overdevelopment.

Challenges...and Opportunities for the Future. In identifying such challenges, Newberry residents also described a number of opportunities for action that could address them. These included ideas to prepare for and prevent wildfires, expand and improve local roads and other infrastructure, provide specialty health care services, and produce better educational outcomes.

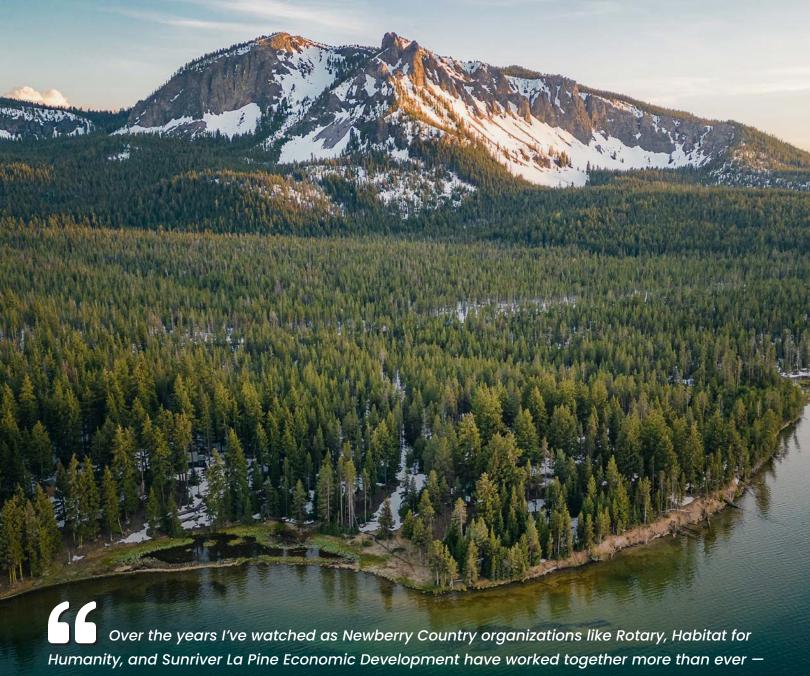
Building a Plan for Newberry Country. This conversation was the starting point for the development of a strategic action plan. Conducted throughout 2024, NRP's planning process included an in-depth analysis of community input, site visits across the region, interviews with key stakeholders, a community-wide poll of potential strategy ideas, and a major Action Summit event. The new action plan was finalized early in 2025.

The Newberry Country Action Plan. Ultimately, most of the challenges and opportunities outlined by the region's residents are addressed in the new Newberry Country Action Plan 2025–2030.

With its seven major focus areas and proposed Game Changer projects, 20 additional strategies, and recommended partners to help make them happen, this plan provides a road map to a brighter future for Newberry Country—one developed by the people who call this place home.

The ultimate goal is to provide Newberry Country with all of the elements inherent to a complete community—not only to fill in the missing elements, but to plan for growth—which will increase over the next decade. To develop goals, strategies, and partnerships will bring that plan to fruition."

~ James Lewis, General Manager, Sunriver Owners Association



and how Sunriver, Three Rivers and La Pine, reflecting such different demographics, have come together to form a cohesive, community-supported plan based on a shared vision."

~ Kathy DeBone, Newberry Regional Partnership



OUR VALUES & VISION

The Foundation of Newberry's Action Plan

Our Values & Vision for the Future

The Newberry Country Action Plan is deeply rooted in the values of the people who live here and our vision for the future. Our values reflect Newberry Country's special qualities—the things we prize most and do not want to lose as our region grows and changes. Our vision reflects our aspirations for Newberry Country's future—what it will be 10, 20, even 50 years down the road. Together, our values and vision are about the next generation who call this place home—and the generations that follow. Their future will be our legacy.

WE VALUE...

- > Our region's rural history and independent spirit
- > Our broad diversity of communities and lifestyles
- > Our small-town atmosphere and family-friendly amenities and activities
- > Our easy access to Central Oregon's forests, rivers and volcanic wonders
- > Our regional economy that provides family-wage jobs and builds prosperity
- > Our expanding health care facilities and new educational opportunities
- > Our diverse options for more affordable living
- > Our police, emergency responders and firefighters who keep us safe and secure

OUR VISION...

Our vision for Newberry Country is to be Central Oregon's most livable place, known for its dramatic natural landscapes, awesome recreational opportunities, and diverse mix of rural, small-town and resort lifestyles.

We are a network of communities, each offering a distinct way of life that helps make us complete:

- > La Pine has a lively downtown, affordable housing, and is a center for employment and retail services, excellent healthcare, and quality education.
- > Sunriver is a vacation and retirement mecca, arts and culture magnet, and an economic engine in its own right.
- > Our rural areas offer high-amenity and backcountry living that is safe, tranquil and fire-wise.

In our vision, Newberry Country connects its distinct communities in a mutually beneficial way, fostering a unique regional identity, a culture of engagement and belonging, and a future that is healthy, prosperous, sustainable and resilient.

RESILIENT NEWBERRY COUNTRY

Our Plan for Wildfire & Public Safety

OUR VISION: We envision a Resilient Newberry Country, where we develop information and resources to prepare for, prevent and respond to wildfire and other adverse events that threaten our community's health, safety, and well-being.

A GAME CHANGER STRATEGY -

Expand Funding and Education for Wildfire Preparedness and Prevention

Establish local government and community-based support for fire-safe education and funding for property owners' wildfire safety improvements. Conduct regular community-based meetings with fire officials to educate residents about wildfire preparedness and prevention steps. Identify resources to help property owners create defensible space, install fire-safe landscaping, and undertake fire-safe building retrofits. Create a community-based Fire Prevention and Protection Coordinator position that serves Newberry Country.

Lead Partners: Newberry Regional Partnership, Oregon State Fire Marshal, La Pine Rural Fire Protection District, Deschutes County Forester, and the Sunriver Fire Department

OTHER STRATEGIES

Coordinate Efforts to Address Illegal Camping on Public Lands

Promote a coordinated effort by the Bureau of Land Management, U.S. Forest Service, Deschutes County Sheriff's Office and other public and private sector partners to address the public health and safety

impacts of illegal camping on Public Lands in Newberry Country through increased funding, intervention and enforcements tools and options.

> Lead Partners: Newberry Regional Partnership Action Team, Deschutes County Sheriff's Office, City of La Pine, Bureau of Land Management

Investigate Improvement to Wildfire Evacuation Routes and Signage

Investigate improvements to evacuation signage on designated and alternate wildfire evacuation routes for Newberry Country residents and visitors. Address the evacuation challenges associated with Sunriver's complicated road system and large numbers of visitors during summer months.

Lead Partners: Sunriver Police Department, Deschutes County Sheriff's Office, Deschutes County Emergency Services, Deschutes County Road Department, Sunriver Resort, Sunriver Owners Association



The challenges of public safety and wildfire are complex, demanding a unified front of many partners. Meaningful progress isn't found in dwelling on limitations, but rather in each of us focusing on what we CAN contribute to make a tangible difference." ~ Sgt. Kyle Kalmbach, Deschutes County Sheriff's Office SEE THE FULL ACTION PLAN AT NEWBERRYREGIONALPARTNERSHIP.ORG | PHOTO BY CENTRAL OREGON FIRE SERVICE

LIVABLE NEWBERRY COUNTRY

Our Plan for Growth, Planning & Infrastructure

GUR VISION: We envision a Livable Newberry Country, where we manage growth and development to enhance our quality of life, improve public amenities and services, and preserve our sense of place and community feel.

A GAME CHANGER STRATEGY

Implement Traffic Safety Improvements for Major Roads, Arterials, and Access to Highway 97

Implement new traffic safety improvements on major roads and arterials in Newberry Country, calming traffic and strengthening public safety by adding stop lights, roundabouts and related roadway enhancements, including Burgess Road and Huntington Road. Improve safe and convenient access onto and off Highway 97.

Lead Partners: Deschutes County Road Department, Oregon Department of Transportation, City of La Pine

OTHER STRATEGIES

Improve Public Transportation in Newberry Country

Work with Cascade East Transit and other stakeholders to improve public transportation service within Newberry Country and to the Bend area with a focus on creating convenient and accessible routes for commuters, seniors, people with disabilities, and youth.

> Lead Partners: Cascades East Transit, Newberry Regional Partnership

Implement Solutions for Long-Term Water Quality, Supply and Conservation

Secure funding to identify and implement solutions for long-term water quality and supply for Newberry Country. Develop and implement new, more effective water conservation measures, reducing unnecessary water consumption by homes, businesses and public buildings.

> Lead Partners: Deschutes Soil and Water Conservation District, Oregon Water Resources Department

Improve Cell Tower Capacity and Internet Access across Newberry Country

Expand and improve cell tower capacity across rural Newberry Country to enhance reception and prevent overloads in the event of an emergency that could interfere with alert systems or other ways of notifying residents. Explore partnerships with internet service providers to expand broadband to unserved or underserved households in Newberry Country. Educate residents in areas with no Internet access about the availability of satellite services.

> Lead Partners: Internet Service Providers, City of La Pine, Deschutes County



nhanced Geothermal Systel Newberry Crater

As a lifelong resident, I know that growth and development are part and parcel of Newberry Country's future. This means building more housing and upgrading our region's roads and infrastructure to meet growth's demands. But more important than if we grow is HOW we grow—in a way that honors our history and values."

~ Vic Russell, Owner, Vic Russell Construction, Inc. demo at SEE THE FULL ACTION PLAN AT NEWBERRYREGIONALPARTNERSHIP.ORG | PHOTO BY JONATHON CHANDLER

SUSTAINABLE NEWBERRY COUNTRY

Our Plan for Environment & Outdoor Recreation

OUR VISION: We envision a Sustainable Newberry Country, where we conserve and protect the environment, steward our natural resources, and promote public access and enjoyment of our region's many natural wonders.

A GAME CHANGER STRATEGY -

Assist Property Owners in Retrofitting Septic Systems

Pursue additional funding opportunities to retrofit conventional, substandard, and failing septic systems, mitigating the impacts on water quality and the environment in Newberry Country. Explore opportunities to educate and assist property owners in improving their septic systems and reducing costs for new systems. Consider alternatives for long-term wastewater management, which include sewer systems or clustered systems in unincorporated areas of the region.

Lead Partners: Central Oregon Intergovernmental Council, Deschutes County, Oregon Department of Environmental Quality, NeighborImpact

OTHER STRATEGIES

Clean Up Trash and Garbage from Forested Areas

Working with the U.S. Forest Service, Bureau of Land Management and other federal, State and local government agencies, clean up trash and garbage from Newberry Country forested areas, including areas where homeless camps are located.

> Lead Partners: Newberry Regional Partnership, Republic Services, Public Land Stewards

Support the Revitalization of La Pine Park and Recreation District

Preserve and strengthen recreational opportunities and programming in La Pine, including support for the revitalization of La Pine Park & Recreation District, with a focus on organizational governance, management and sustainability.

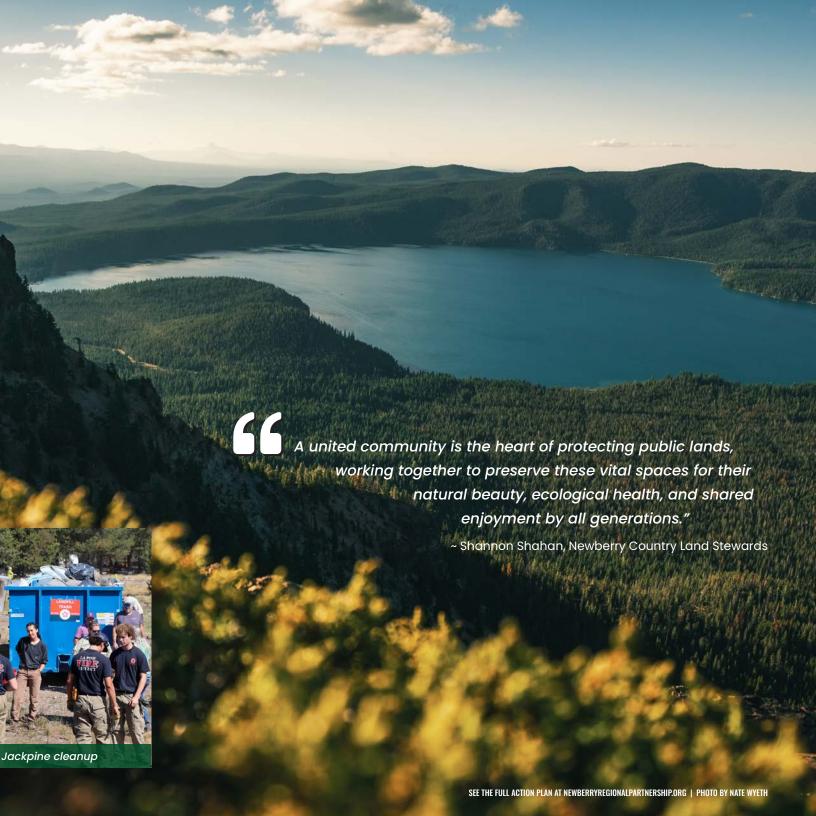
> Lead Partners: La Pine Parks and Recreation District, La Pine Park and Recreation Foundation

Expand Curbside & Drop-Off Recycling Services in Sunriver, Three Rivers and La Pine Area

Work with Deschutes County and private waste management companies in Newberry Country to offer affordable options for curbside recycling and open drop-off recycling centers where such services are not currently available. Couple expansion efforts with public education to ensure residents are recycling properly.

> Lead Partners: Republic Services, Deschutes County Solid Waste





THRIVING NEWBERRY COUNTRY

Our Plan for Health, Wellness & Human Services

OUR VISION: We envision a Thriving Newberry Country, where we support community health and wellness, ensure convenient access to comprehensive healthcare, and address the urgent health and services needs of our entire community.

A GAME CHANGER STRATEGY -

Improve Access to Health Care Specialists and Emergency Room Services

Continue to improve access to health care services for Newberry Country residents by increasing the number of specialists, opening a 24-hour emergency room, establishing a trauma-informed practitioner network, adding infusion therapies, expanding telehealth options, and providing transportation for residents who have medical appointments and other health-related needs in Bend.

Lead Partners: La Pine Community Health Center, St. Charles Health Systems, La Pine Rural Fire Protection District

OTHER STRATEGIES

Promote Access to Affordable Fresh, Nutritious and Locally Produced Foods

Promote greater access to affordable, fresh, nutritious, and locally produced foods in Newberry Country, including exploring opportunities to recruit a new competitively priced grocery store. Work to alleviate food desert status in applicable communities.

> Lead Partners: Living Well La Pine. OSU Extension Service, High Desert Food and Farm Alliance, La Pine Community Health Center, Deschutes Public Library, Oregon Department of Human Services

Expand Behavioral Health Services throughout Newberry Country

Working with Deschutes County and healthcare providers, expand the availability of behavioral health services throughout Newberry Country, assisting all area residents experiencing mental health issues, substance use disorders, and developmental disabilities. Increase coordination and collaboration among behavioral health providers and mental health crisis first responders.

> Lead Partners: La Pine Community Health Center, Deschutes County Behavioral Health

Establish a Nonprofit Comprehensive Alcohol and Drug Treatment Center

Establish an alcohol-and-drug treatment nonprofit based in La Pine and serving all of Newberry Country with inpatient and outpatient care, including stabilization services and substance use disorder programs.

> Lead Partners: To be identified



Coordinate with Regional Partners to Stabilize Unhoused Populations

Coordinate with local and regional partners to plan for and improve access to services that help stabilize unhoused populations in Newberry Country, including food and medical care, job training, and other wraparound services. Explore longer term options for regional partners to develop transitional housing and emergency shelter facilities in Newberry Country.

> Our Lead Partners: Deschutes County Behavioral Health, NeighborImpact, The Door, La Pine Community Health Center, Deschutes County Sheriff's Office



PROSPEROUS NEWBERRY COUNTRY

Our Plan for Jobs & Economic Development

OUR VISION: We envision a Prosperous Newberry Country, where we support small businesses, create family-wage jobs, provide training for the local workforce, and develop housing so that residents can afford to both live and work in the region.

A GAME CHANGER STRATEGY -

Create a Defined Downtown Area in La Pine with Small Businesses and Better Traffic Flow

Create a better-defined downtown area in La Pine that is more walkable with shops and small, locally owned businesses. Develop unique "placemaking" elements such as a "Welcome to La Pine" archway, streetscaping, and signage, creating an integrated theme that attracts both residents and visitors.

Lead Partners: City of La Pine, La Pine Urban Renewal

OTHER STRATEGIES

Develop Affordable & Workforce Housing and Supportive Infrastructure for Working Families

Develop affordable and workforce housing for families and individuals in Newberry Country, including social and physical infrastructure to support and accommodate future housing growth.

> Lead Partners: Habitat for Humanity La Pine Sunriver, City of La Pine, Deschutes County

Collaborate on Workforce Development Opportunities for South Deschutes County

Collaborate with Central Oregon Community College (COCC) and Sunriver/La Pine Economic Development (SLED) to increase and enhance workforce development opportunities, including support for the new La Pine Small Business Incubator facility, the recruitment of businesses to and the development of "spec-space" in the La Pine Industrial Park, apprenticeships, industry-specific certifications and credentials, for-credit job-shadowing opportunities for local high-school students, and other career training.

> Lead Partners: Central Oregon Community College, Sunriver/La Pine Economic Development, City of La Pine

Upgrade Sunriver Business Park as a Multi-Service Community Center

Upgrade the Sunriver Business Park to reflect its status as a functioning, multi-service community center, with sidewalks, crosswalks, and additional parking. Explore rebranding the business park to better reflect its mix of businesses, public facilities and community amenities and location outside Sunriver. Form a business park business association.

> Lead Partners: Sunriver Area Chamber of Commerce, Sunriver Owner's Association



New housing—and hope—from Habita

Sustainable economic development thrives where collaboration flourishes. When businesses, governments, and communities join forces, we don't just grow economies, we build futures. The Newberry Regional Partnership knits together key components of living and working in our region—creating successful economic development that strives to create living wage jobs."

~ Patricia Lucas, Executive Director, Sunriver/La Pine Economic Development



INSPIRED NEWBERRY COUNTRY

Our Plan for Education, Learning & Youth Activities

OUR VISION: We envision an Inspired Newberry Country, where we expand access to quality education from childcare to community college, grow educational attainment levels, promote career development, and support lifelong learning.

A GAME CHANGER STRATEGY -

Support Efforts to Increase Student Graduation Rates

Support the newly formed South County Collaborative in its mission to keep Newberry Country students on track for graduation and success in life. Foster strategic collaboration between public and private stakeholders and advocate for the enhancement and growth of career and technical education (CTE) programs and facilities for youth, bridging careers and education.

Lead Partners: South County Collaborative, La Pine High School, Newberry Regional Partnership

OTHER STRATEGIES

Conduct a Needs Assessment for Comprehensive Childcare and Preschool Facilities

Conduct a childcare needs assessment in Newberry Country to better understand the regional variance in childcare availability and cost. Determine the barriers families face in accessing preschool and early childhood education.

> Lead Partners: Newberry Regional Partnership, Central Oregon Intergovernmental Council, Sunriver/La Pine Economic Development, South County Collaborative

Engage with COCC to Develop a Satellite Program and Facility in La Pine

Engage with Central Oregon Community College in a dialogue on developing a satellite COCC program and facility in La Pine. Explore a bond measure on a future ballot to expand COCC facilities and programs in South Deschutes County. Encourage large employers to sponsor higher education classes. Expand options for adult education and lifelong learning classes that meet the various needs and interests of residents.

> Lead Partners: Central Oregon Community College, Sunriver/La Pine Economic Development

Expand After-School, STEAM and Summer Activities to Keep Students Engaged and Learning

Expand the availability and accessibility of after-school programs and activities designed to keep Newberry Country youth active, socially engaged and learning outside of traditional classrooms. Help to advance STEAM (Science, Technology, Engineering, Art, Math) programs, enhancing student learning experiences and success in life. Keep youth active year-round by providing summer activities.

> Lead Partners: South County Collaborative, Bend-La Pine School District, Camp Fire Central Oregon





VIBRANT NEWBERRY COUNTRY

Our Plan for Arts, Culture & Civic Life

OUR VISION: We envision a Vibrant Newberry Country, where we foster local arts and artists, celebrate our region's history and culture, and ensure access to independent, reliable information that deepens community connections and engagement.

A GAME CHANGER STRATEGY -

Support an Independent News Organization Based in Newberry Country

Work with the Fund for Oregon Rural Journalism and other partners to support a Newberry Country-based independent news organization and independent journalists serving Newberry Country, providing residents with balanced, objective news and information on key community issues, events and activities. Explore newer approaches to local news dissemination, including nonprofit models, community-centered journalism, local podcasts, and direct digital engagement.

Lead Partners: Connect Central Oregon, KNCP Radio (Newberry Mix)

OTHER STRATEGIES

Form a Newberry Country Arts & Culture Alliance

Form a Newberry Country Arts & Culture Alliance to foster collaboration between organizations and support local artists, festivals and other cultural events. Inform community members and visitors alike of the region's extensive events calendars, bridging the gap between Newberry Country's small town and resort events—from the La Pine Rodeo and Frontier Days to the Sunriver Music Festival and Sunriver Stars.

> Lead Partners: Artists Gallery Sunriver, La Pine Chamber of Commerce, Sunriver Area Chamber of Commerce

Establish a Storefront Museum in La Pine for Newberry Country History and Heritage

Work with Deschutes Historical Museum to establish a storefront museum in Downtown La Pine featuring Newberry Country history and heritage. Provide a permanent repository for documents, displays and oral histories from the region, including Indigenous peoples.

> Lead Partners: La Pine Historical Society & Museum, Deschutes Historical Museum, La Pine Urban Renewal



Sunriver Music Festival's world-class performances



CONTRIBUTORS & ACKNOWLEDGMENTS

The People & Organizations Behind Our Plan



Newberry Country Partnership has successfully brought people to the table to create a game plan for the region's future. We've accomplished this by building bridges and emphasizing the importance of working in harmony and tackling tough questions, while always respectfully listening and learning. It is a testament to what can be achieved when the work is about building a vibrant community."

~ Kristine Thomas, Executive Director, Sunriver Area Chamber of Commerce

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IN MEMORIAM

We fondly remember Dwane Krumme, whose early and inspiring vision—the belief that a rising tide lifts all boats—was foundational to the Newberry Regional Partnership. His empowering spirit and commitment in the initial days were essential in bringing NRP to life, and his legacy continues to guide us.

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